

Minutes
York County Council Workshop
April 9, 2024
1070 Heckle Boulevard, Rock Hill, SC
Large Conference Room
6:00pm

The York County Council met on the above date for a York County Council Workshop at 6:00pm located at 1070 Heckle Boulevard, Large Conference Room, Rock Hill, South Carolina. The following Council members were present: Council member Tommy Adkins, Council member Tom Audette, Council member Allison Love, Chairwoman Christi Cox, Council member Watts Huckabee, and Council member Debi Cloninger. Also present were County Manager, Josh Edwards, Assistant County Manager, Mike Moore, Assistant County Manager, Kevin Madden, County Attorney, Michael Kendree, and Clerk to Council, Karen Brogdon.

Chairwoman Christi Cox called the meeting to order.

Update on Capital Projects

Rachel Nilson with CPL Architecture presented an overview of the proposed Coroner's Facility. The plan highlights of Phase I included offices, evidence storage, freezer, cooler and a sally port.

The overall project budget is \$7M, which was previously approved by Council. Current schematic plan is within budget at \$6.84M (to be spent over the next two fiscal years). Staff is continuing to implement cost effective solutions.

Schedule

- Design/permit – current – September 2024
- Bidding anticipated September 2024
- Construction – December 2024-December 2025

Next Steps

- Construction documents
- City of Rock Hill Planning and Permits
- Bidding and Bid Award

Assistant County Manager, Mike Moore provided an update on the proposed animal control facility renovations. Mr. Moore reported that the next step is to execute a contract for schematics and probable cost on existing site. Staff will report to Council later this summer with options on what we can do for the proposed budget of \$16M.

Assistant County Manager, Mike Moore also provided an update on the Moss Justice Center expansion of the booking center. The proposed plan is to demolish and replace one of the existing booking areas and convert the older booking area to a medical service area. The current budget is approximately \$26M for the entire project that will be completed over 3 years.

Review of FY 2025 Budget Process and Schedule

Assistant County Manager, Kevin Madden provided an overview of the budget calendar and the upcoming meetings. Mr. Madden explained the budget process: preliminary budget meetings/training/quarterly capital meetings; requested budgets submitted; and current budget status.

Budget Highlights

- Current Millage Projections
 - Overall County Millage
 - General Fund Operations – no increase
 - Sheriff's Office – no increase
 - Solicitor's Office – no increase
 - Debt Service – Eliminated – reduction of 4.4 mills
 - Convenience Centers – no increase
 - Rural Fire – no increase
 - Other Special Revenue Funds – no increase

Discussion Regarding Future Strategic Planning Sessions

County Manager, Josh Edwards explained the benefits to having a strategic plan:

- Roadmap for translating long term vision into present and future organization efforts
- Data driven decision making
- Connects resources with long term vision to accomplish priorities
- Set strategies that are demanding, yet attainable
- Helps engage employees and residents with the long-term vision and implementation of changes.

Mr. Edwards explained that this is an 8-step process over a series of 3 meetings.

- Products and Services
- Customers
- SWOT
 - Internal Strengths: Resources or capabilities York County has that can be used for accomplishing its purpose and objectives
 - Internal Weaknesses: Deficiencies in resources or capabilities that hinder York County's ability to be successful
 - External Opportunities: Factors or situations that exist beyond York County that may have a favorable effect on it
 - External Threats/Challenges: Factors of situations that exist beyond York County that can negatively affect it.
- Discuss Mission and Vision
- Goals
 - Broad statements of measurable outcomes to be achieved on behalf of customers
- Strategies
 - Statements of what you must do well or barriers that you must overcome to achieve a specific goal

- Initiatives
 - Specific programs, strategies and activities that will help you meet your performance targets
- Measures

Council discussed a potential date for the Strategic Plan Workshop and determined that Friday, June 21st, breakfast at 8:00am, meeting beginning at 9:00am, is the best day for all that were in attendance.

Executive Session

N/A

Matters for Consideration Following Executive Session

N/A

There being no further discussion the meeting adjourned.